



#### Dear friend,

When the pandemic struck, The Common Market had more than a decade of social impact work under its belt: connecting communities to good food from sustainable family farms throughout the Mid-Atlantic, Southeast and Texas regions. In that time, we saw the power and potential of public procurement to create positive outcomes for our urban and rural partners.

COVID-19 changed everything. By mid-March 2020, our institutional partners shut down entirely. Our farmers, with our advance buying commitments in hand, had seeds already in the ground. Meanwhile, the economic downturn presented new or heightened food insecurity among millions of Americans.

Leaning hard into our mission, we knew we needed to jump in to help, serving as a bridge between family farmers that needed markets for their food and communities that lost access. We worked with local and federal government agencies to ensure the inclusion of local family farms in emergency food programs. The last year has been challenging for all and undoubtedly a shock to the systems intended to support our basic needs. What it reinforced for us was the critical nature and strength of our local food systems.

Few areas offer the opportunity for vast intersectional impact as food: it's ability to influence public health outcomes, regional economies, racial equity, land conservation, climate change: a targeted investment in regional food systems holds the potential for tremendous impact across systems, regions, and communities.

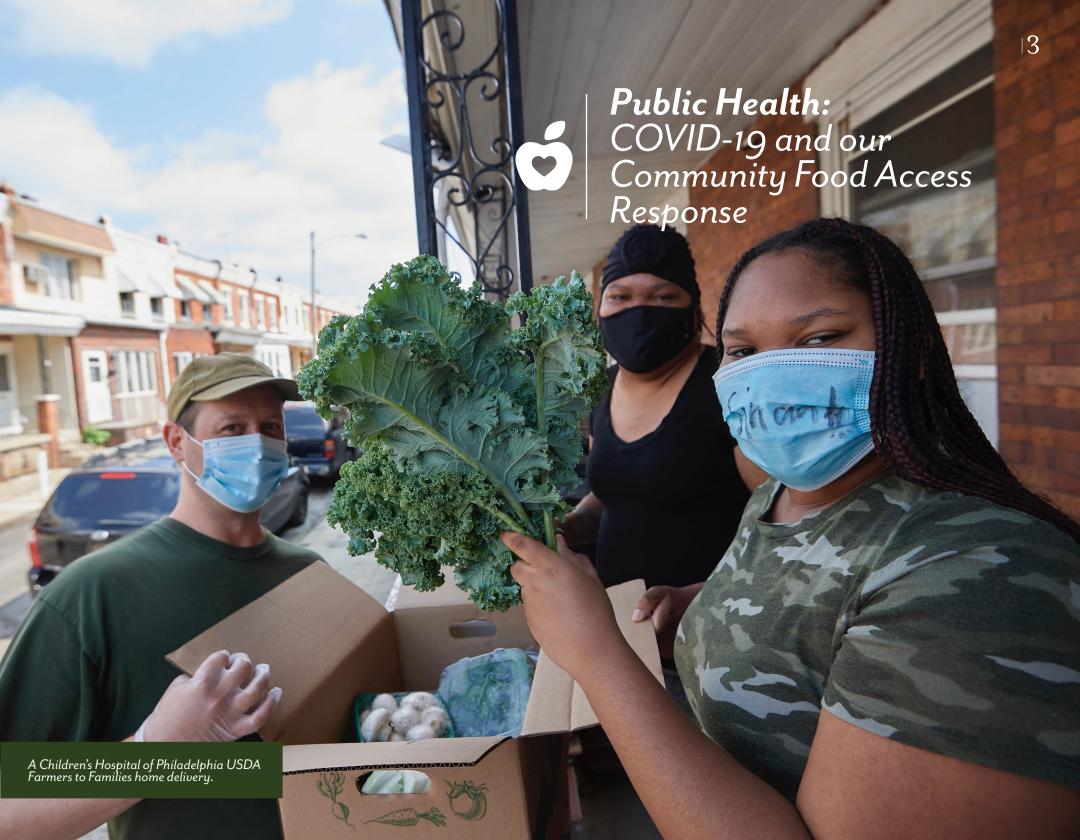


Looking to the future, our experience during the pandemic deepens our commitment to our mission, and our excitement to spread our impact to new regions.

Our impact is possible because of our amazing teams, Board of Directors, farmer networks and supporters — we thank them endlessly! Now, we invite *you* to read our 2020 story — and join us in our mission!

## In solidarity,

Haile Johnston and Tatiana Garcia-Granados, co-founders



# USDA Farmers to Families Program

A new approach to providing critical support to American farmers and families, the USDA Farmers to Families program allowed The Common Market to deliver nearly 1 million healthy produce and dairy boxes from May to September 2020 to communities in need.

- 675,550 produce boxes delivered
- 151,933 dairy boxes delivered
- \$16.2M in contracts
- 2,782 deliveries to 295 locations
- 134 partner agencies supported
- 53 family farms supported



# Municipalities and Food Access

When the pandemic hit, The Common Market was able to direct its supply chains to areas of greatest need through partnerships with federal and local government agencies, including Baltimore, MD; New York City, NY; and Atlanta, GA. In partnership, we helped address the emergent food access needs of their most vulnerable constituents, and brought to life an innovative approach to food relief: hand-packed, individualized boxes of farm-fresh ingredients, all sourced from sustainable, family farms.

287,264 approximate families
 reached, May 2020-March 2021

I am in my 60s and live in New York City. I signed up for a free food delivery service operated by the City of New York. Some of the food I had received was poor quality, canned and sugary products. But, your box came with fresh bread, dried beans, potatoes, a beet, kale, crushed tomatoes, and cheddar cheese. My first thought was that someone wants me to live and it almost brought tears to my eyes.

-Janice, NYC box recipient



# **Public Health:**Food Access through Anchor Institutions

## Benefits of the Box



In a randomized study, researchers at The University of Pennsylvania found that recipients of The Common Market's fruit and vegetable boxes exhibited effective

behavior change strategies that are correlated to lower rates of diet-related chronic disease like obesity and diabetes.

Participant Results:

- 29% more home-cooked meals per week consumed
- 3.8x more likely to consume 2 fruits/day
- 6.2x more likely to consume 2 vegetables/day



Click to read the full study!

#### Farm to School

As school districts throughout the country switched to curbside meals when the pandemic hit last spring, The Common Market looked for ways to help increase families' fresh food access.

"We realized that we also needed to shift and adapt within the constraints of COVID and the challenges that were imposed on many food distribution efforts," said Rachel Terry, our national partnerships director.

Our food made its way to more than 100 schools in 2020 through after school enrichment programs, curbside relief distributions, and more, making our fresh, nutritious ingredients a mechanism for both normalcy and good health.

# Innovation within Healthcare

Our healthcare partners were frontline heroes in the face of the pandemic, shifting to meet the needs of their patient populations, staff, and communities as a whole. Our partnerships blossomed in unique ways—from last-mile home delivery programs with the Children's Hospital of Philadelphia (CHOP), car parade Farm-Fresh Box distributions with the American Heart Association and Legacy Community Health in Texas, or community fresh food carts with Grady Healthcare in Atlanta, Georgia —we were honored to play a small role in helping to maintain equitable healthcare for all throughout 2020.

"On the days the boxes are distributed, we see an increase in participation by approximately 900-1,000 individuals." -Dr. Tonya McGill, Executive Director, Office of Food & Nutrition, Newark Board of Education





2020 Impact

\$24.7M Direct Economic Impact

(+)

\$40.1M

Indirect & Induced Economic Impact

\$64.8M

TOTAL ECONOMIC IMPACT

4,300+
Direct Jobs



42,300+

Indirect & Induced
Jobs

**46,600**+ TOTAL JOBS

Indirect and Induced data were calculated using IMPLAN as a model, as well as multipliers developed by a 2016 USDA-funded study on the impact of food hubs.



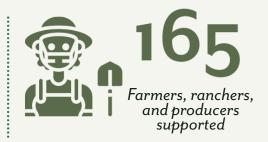
31+ million

Meal equivalents reached individuals, students, and families



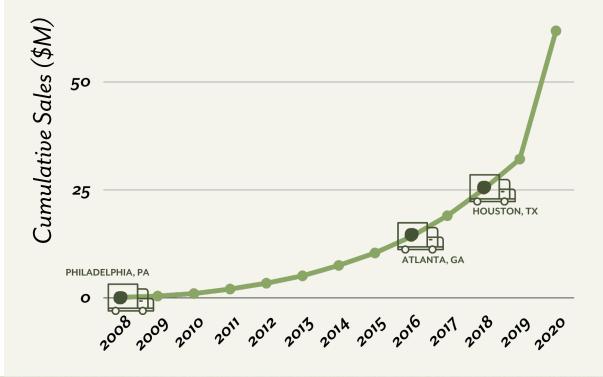
1,026

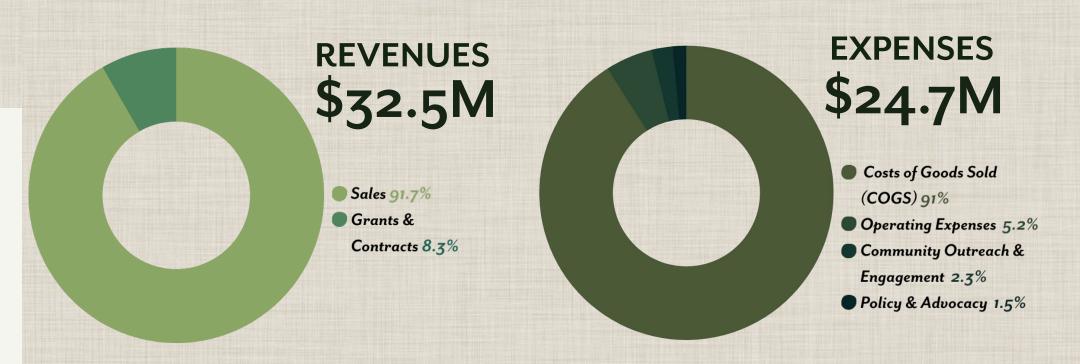
Community partnerships brought healthy, local food to their people



#### 2020 Financials

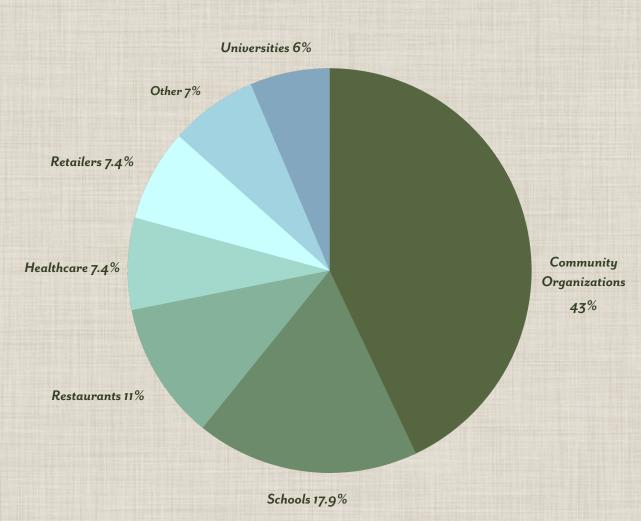
A portion of our increased revenue will be used to strengthen the resilience of our facilities so that we can quickly respond to emergency needs in future crises. In addition, we are creating a fund to support the viability and growth of our supply chain partners.





## **Community Partners**

In 2020, The Common Market was proud to call more than 1,000 communities partners in local food, including schools, universities, healthcare sites, retailers, restaurants, and more. Together, with every local food purchase made, we helped transform the food system working in consideration of the planet and the health and wealth of all people!





The Common Market Texas delivered 17,000+ Farm-Fresh Boxes to Texans in-need. Feb.22-March 12, 2021

## Looking ahead

By Spring 2022, we plan to move forward in **three major focus areas** in order to catalyze impact and partnerships across the value chain in support of **building community food resiliency** in our regions.

Working within and across communities, anchor institutions, and local farm networks, we will look to leverage our infrastructure and experience to drive policy change and demonstrate viability for regional economies. We also plan to put feet on the ground in our **next location: Chicago**, **IL**, opening up the possibilities of increased healthy food access and widening markets for family farms in the Midwest!



#### Partner with Anchor Institutions

The purchasing power of anchor institutions has the potential to both improve nutrition for vulnerable people and increase the viability of regional farm economies. We look forward to expanding our partnerships with schools, universities, and healthcare sites to meet people where they are, providing access to fresh, healthy foods for youth and vulnerable populations.

#### **Build Support for Resilient Agriculture**

We plan to pilot an assessment tool that brings transparency to the growers' progress along four areas: builds local economies, health, animal welfare, and environmental sustainability, with the goal of creating additional market opportunities for producers that follow regenerative practices.

# Rebuild the Regional Food System: Policy & Advocacy

As a food distributor with deep partnerships in rural and urban communities, we are positioned to highlight and advocate for policies that promote an equitable and resilient food system for all!

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- Cristina Hug
- Andrea Smith
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  - Martina Martin

- Haile Johnston
- Tatiana
- Garcia-Granados
- Margaret Smith
- Bill Green
- Sanjay Kharod
- Rachel Terry













Our work is amplified by the meaningful contributions of our Board of Directors. Representing our regions, across various industries and backgrounds, we are indebted to our board as they advocate for sustainable food systems alongside us with shared passion and commitment. We thank you!

### Funding Partners

The Common Market is thankful to have received funding, consultation, and support from the following foundations and organizations in 2020:







































Surdna **Foundation** 









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# Thank you for your support!

